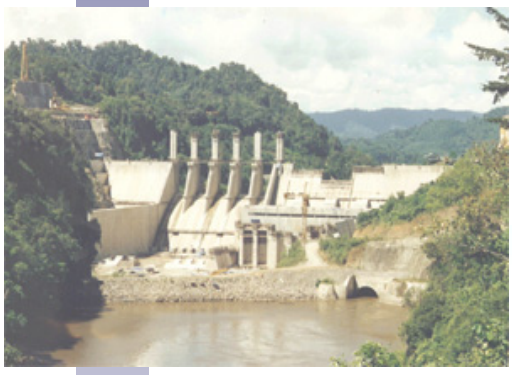
KOJIMA

KOJIMA CORPORATION SDN.BHD.



http://www.kojimacorporation.com

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Greeting Message

I decided to strike out on my own at the age of 50 following 31 years of continuous service with a leading major Japanese contractor, regarding it as a turning point. I set up KOJIMA CORPORATION (M) SDN. BHD. in Malaysia in May 1998.In November 2009, the company name was changed to KOJIMA CORPORATION SDN.BHD.

Fortunately, I have been given the opportunity to take part in a number of large-scaled historic projects an engineer, both in Japan and abroad. In addition to my 20-year experience in on-site construction work, I have been engaged for another 32 years in consulting service providing guidance for site works. I have pursued work related to international construction projects, and gained wide experience under various circumstances.

As I was on many occasions assigned to the Contract Administration Section, I have been engaged in serious undertakings that have a great impact on the profit and loss of construction projects. This has included daily work progress and schedule control, daily construction report control, expenditure analysis, correspondence management, negotiations on progress claims and payments and negotiation of additional costs with owners, owner's representatives, consultants and subcontractors.

Managing Director:FUJIO KOJIMA

In Major project , a slight mischandling can impose a heavy burden on the financial condiotion of the companies involved.

With such wide-ranging experience gained over the years, I strongly believe that I could be of assistance to you in handling contract administration affairs under any circumstances, regardless of your position as an owner, main contractor or subcontractor.

Vision Statement

"Applying Wisdom to Assure Customer's Satisfaction"

Corporate Profile

As at 1st of May 2019

Company Name:	KOJIMA CORPORATION SDN. BHD.
Company Registration Number:	636587−V
Date of Incorporation:	11th of November 2009
Registered Address:	No.2-1A, Jalan Pandan 2/2, Pandan Jaya, Cheras, 55100 Kuala Lumpur, Malaysia
Authorized Capital:	RM **1,000,000.00**
Paid up Capital:	RM **925,000.00**
Company Board of Directors:	**KOJIMA FUJIO** **KOJIMA TAKEYUKI** **KOJIMA TENEI**
Company Secretary:	**NEW MIRAGE MANAGEMENT CONSULTANTS SDN. BHD. (602103-D)**
Principal Banker:	**CIMB BANK BERHAD. (13491-P)**
Nature of Business:	Mainly Construction Management Consultation Services and Construction Claims Consultation Services

Construction Management Services

introduction

With years of on-site experience in construction work and various experiences in construction management, we, KOJIMA CORPORATION SDN. BHD., have an edge on providing services based on the Construction Management system.

What is Construction Management?

Construction Management is a system whereby a trilateral team, consisting of Client (Owner), Architect Engineer (A/E) and an expert in construction management, Construction Manager (CMR), is formed to administer the overall operation of a construction project from the Owner's standpoint from the initial stage to the final stage. The aim of Construction Management is to ensure that engineering, equipment procurement and construction work for the project are completed within the budgeted construction cost, in conformity with required quality and performance, and within a set period of time for completion.

Characteristics of CM System

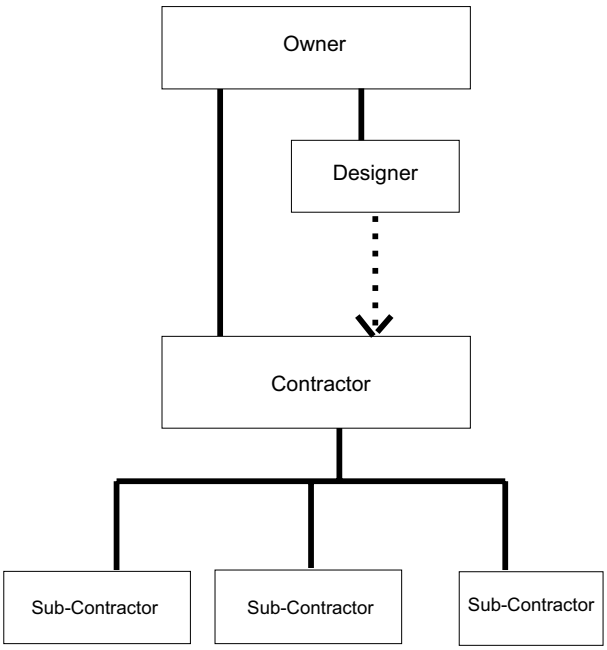
The following are the characteristics of the CM system, which are different to the conventional construction system that does not have intervention of a CMR in the conduct of construction projects.

1. Difference in contract awarding system

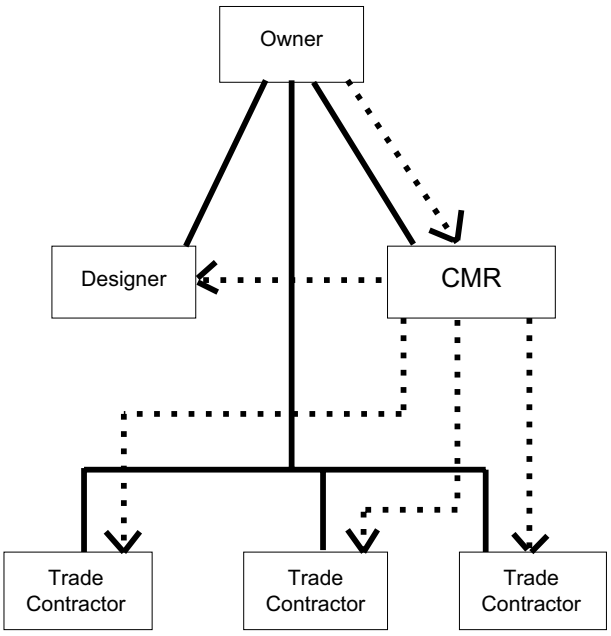
   The CMR enters into a CM service agreement with the Owner separately from the A/E and the Owner enters into an individual procurement/construction contract directly with each trade contractor (TC).

   In this way, the Owner contracts out design and quality control services to the A/E, and activities related to schedule/cost control and supervision of TCs are contracted out to the CMR, an expert in construction management. This enables efficient and economical execution of construction work.

(1) Conventional Method



(2) Construction Management Method

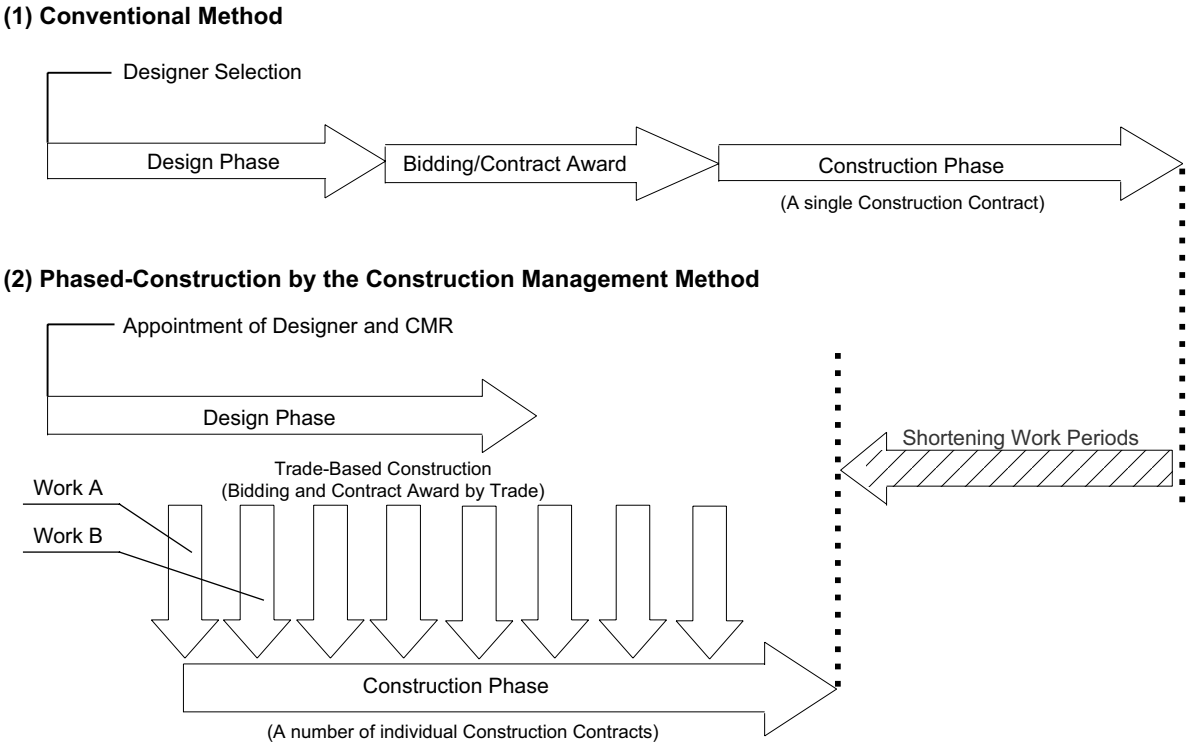


Note : Each solid line represents a contractual relationship between respective parties.

The dotted lines represent a chain of command.

2. Adoption of phased construction
While the conventional contract awarding system tends to cause significant loss of time in the early stages of projects because bidding and contract awarding processes cannot be started until the whole of detailed design is completed, the CM system allows the CMR, in cooperation with the A/E and the Owner, to compile data and provide the Owner with information on the construction cost/schedule, and to award a contract sequentially to each TC as relevant portions of design are completed, so that the work can be commenced immediately. As a result, loss of time in the period between the design stage and the contract awarding stage can be minimized. High quality and economical results can be produced in the early stages.

Therefore, the CM system would generate significant profits, especially for a type which special experience is required, which is highly likely to have many uncertainties and variations, which is particularly large-scaled, or for which time for completion is critically important.



A comparison between the conventional method and phased construction by the Construction Management system

Construction Claims Services

Characteristics of our services

The following are important points to be noted when submitting a claim document to the other party:

- **Description of cause and effect in the claim document will have a significant impact on the other party's approach.**
- **The other party, who is the recipient of the claim, is very much interested in the amount being claimed and whether it is reasonable.**

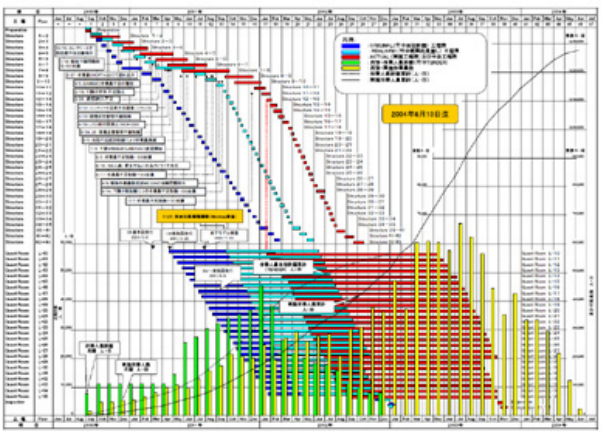
Generally, only expert engineers in charge of site work are capable of demonstrating such cause and effect mentioned above.

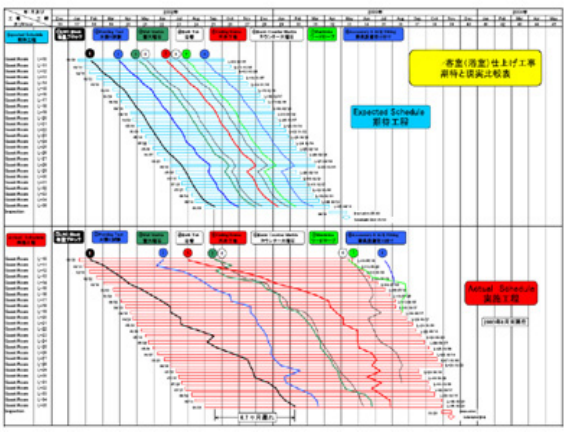
Our claim-making method focuses on analysis of the actual situation revealed by engineers in charge of site work, on the basis of which we prepare a technical report by applying a technical theory. We have adopted such an approach so that neither the Owner, Consulting Engineer nor Contractor would be offended or discredited and smooth settlement of claims can be achieved.

Preparation of Claim Documents

We dispatch our personnel to the client's premises and form a claim management team jointly with the client when preparing claim documents to be submitted to the Owner or Main Contractor in relation to site work for a civil engineering or building construction project.

Our services include negotiating with the Owner or Engineer on claims and providing related consultation, attending claim-related meetings, providing explanation to the other party, responding to their questions, preparing supporting documents and assisting the client in negotiations.





Project Diagnosis Services

Guidance on recovering delays in works

It is said that a project manager's primary daily concern is “to meet the work schedule”, whether he works at a civil engineering or building construction work site, or is involved in a major project. If construction work is delayed, the project may not be completed by the committed time for completion, causing inconvenience to the Owner. Furthermore, it will impair the Contractor's credibility and will certainly have an adverse impact on its future business.

We, based on years of experience in construction and site supervision, provide proper guidance on how to identify causes of delay in construction works.

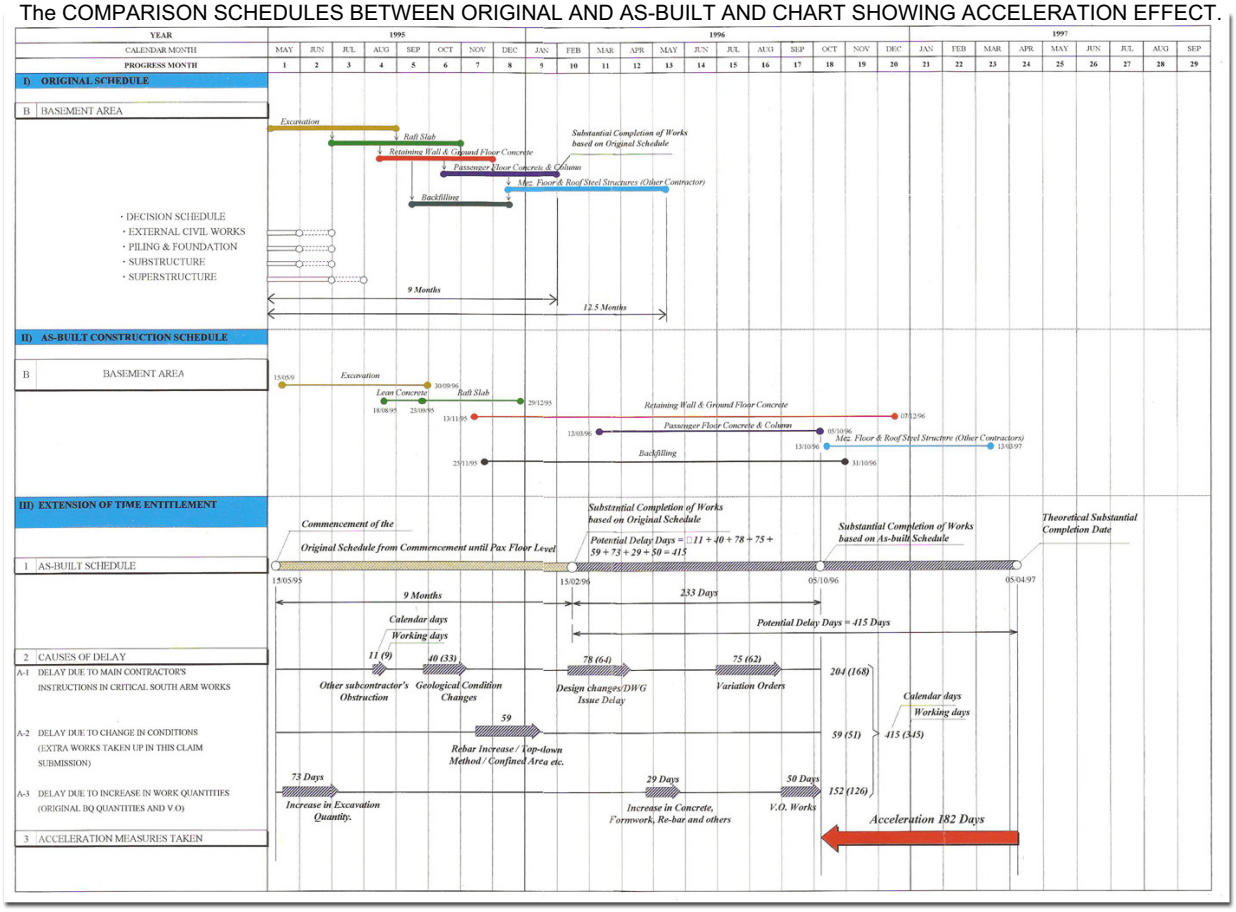
Guidance on elimination of budget deficit and improvement of profit and loss account

When any problem occurs in the course of construction, it will cause not only an increase in the construction cost but often, also delay to the construction schedule.

What is critically important in order for Contractors to recover their losses is to analyze the causes of deficits and to prepare a technical report for an appeal to the Owner.

Hiring an expert consultant in the field allows the Contractor to see the whole picture from a spectator's perspective and to reach an amicable solution based on mutual understanding with the other party.

The COMPARISON SCHEDULES BETWEEN ORIGINAL AND AS-BUILT AND CHART SHOWING ACCELERATION EFFECT.

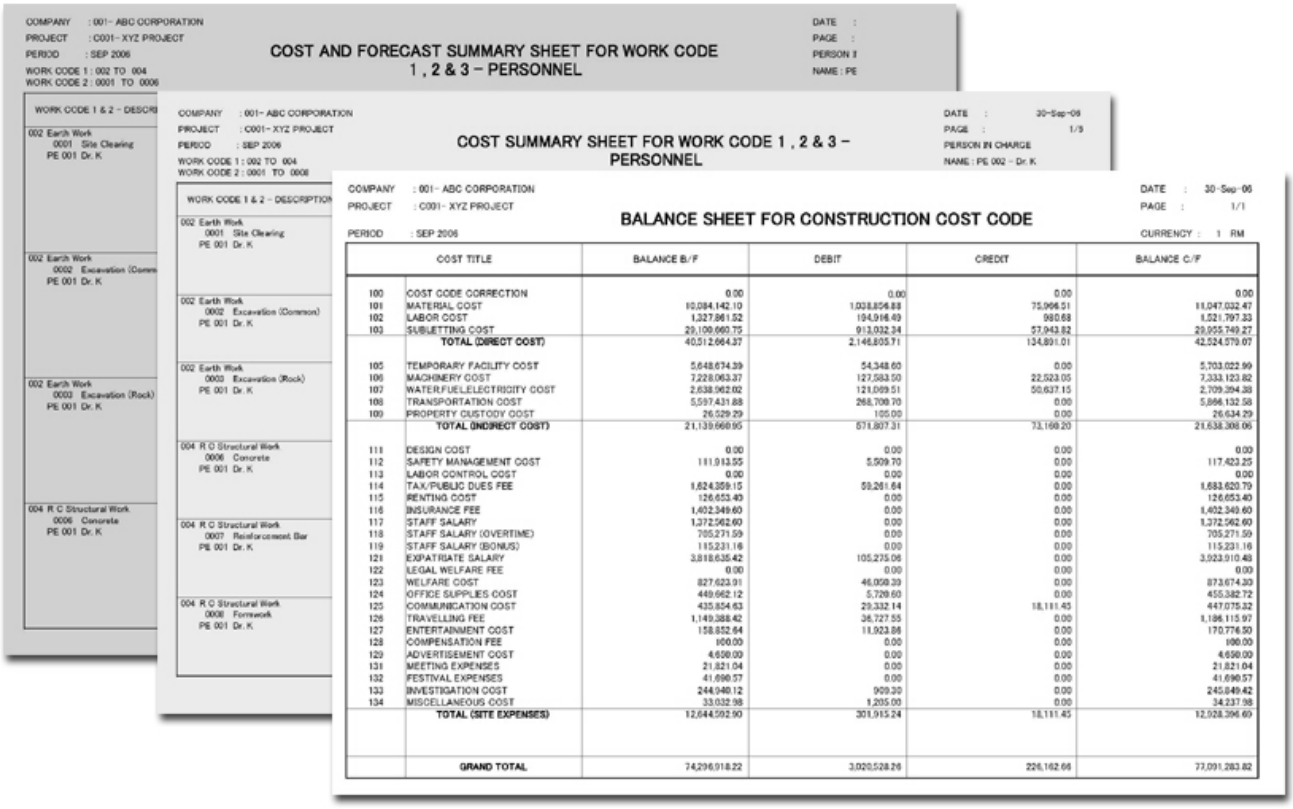


Sales of and Training on Cost Control Software

It is essential for managers at any worksite to carry on their works with construction profit and loss in mind at all times.
However, it is not always correct to think that less spending leads to better results. For example, construction of key facilities of a highly public nature occasionally requires extra spending to employ top-notch personnel and/or to purchase new machinery and plant so that loss of time, which is commonly caused by mechanical failure of secondhand equipment, can be minimized.
Even with a relatively high cost, it improves operating efficiency and may eventually result in cost savings.

During the course of construction, Contractors need to at all times keep track of their construction cost and prospective bottom line, i.e. profit and loss at the end of the project. Both of these serve as important data for decision-making, not in order to avoid spending money but "to wisely spend money".

Therefore, "Construction Cost Control Software" is a must-have item at worksites. Introduction of this software enables Contractors to analyze their monthly income from construction and their expenditure by trade, based on which a more accurate prospective bottom line can be forecast.



COST AND FORECAST SUMMARY SHEET FOR WORK CODE 1 , 2 & 3 – PERSONNEL

COST SUMMARY SHEET FOR WORK CODE 1 , 2 & 3 – PERSONNEL

BALANCE SHEET FOR CONSTRUCTION COST CODE

COMPANY : 001- ABC CORPORATION
PROJECT : C001- XYZ PROJECT
PERIOD : SEP 2006
DATE : 30-Sep-06
PAGE : 1/1
CURRENCY : 1 RM

	COST TITLE	BALANCE B/F	DEBIT	CREDIT	BALANCE C/F
100	COST CODE CORRECTION	0.00	0.00	0.00	0.00
101	MATERIAL COST	10,084,142.10	1,038,806.88	75,996.51	11,047,032.47
102	LABOR COST	1,327,961.52	194,916.49	960.68	1,521,797.33
103	SUBLETTING COST	29,100,660.72	913,032.34	57,943.82	29,955,749.27
	TOTAL (DIRECT COST)	40,512,664.37	2,146,805.71	134,891.01	42,524,579.07
105	TEMPORARY FACILITY COST	5,648,674.39	54,348.60	0.00	5,703,022.99
106	MACHINERY COST	7,228,063.37	127,583.50	22,523.05	7,333,123.82
107	WATER,FUEL,ELECTRICITY COST	2,638,962.02	121,009.51	50,637.15	2,709,394.38
108	TRANSPORTATION COST	5,597,431.88	268,700.70	0.00	5,866,132.58
109	PROPERTY CUSTODY COST	26,529.29	105.00	0.00	26,634.29
	TOTAL (INDIRECT COST)	21,139,660.95	571,807.31	73,160.20	21,638,308.06
111	DESIGN COST	0.00	0.00	0.00	0.00
112	SAFETY MANAGEMENT COST	111,913.55	5,509.70	0.00	117,423.25
113	LABOR CONTROL COST	0.00	0.00	0.00	0.00
114	TAX,PUBLIC DUES FEE	1,624,359.15	59,261.64	0.00	1,683,620.79
115	RENTING COST	126,653.40	0.00	0.00	126,653.40
116	INSURANCE FEE	1,402,349.60	0.00	0.00	1,402,349.60
117	STAFF SALARY	1,372,562.60	0.00	0.00	1,372,562.60
118	STAFF SALARY (OVERTIME)	705,271.59	0.00	0.00	705,271.59
119	STAFF SALARY (BONUS)	115,231.16	0.00	0.00	115,231.16
121	EXPATRIATE SALARY	3,818,635.42	105,275.06	0.00	3,923,910.48
122	LEGAL WELFARE FEE	0.00	0.00	0.00	0.00
123	WELFARE COST	827,623.91	46,050.39	0.00	873,674.30
124	OFFICE SUPPLIES COST	449,662.12	5,720.60	0.00	455,382.72
125	COMMUNICATION COST	435,854.63	29,332.14	18,111.45	447,075.32
126	TRAVELLING FEE	1,149,388.42	36,727.55	0.00	1,186,115.97
127	ENTERTAINMENT COST	158,852.64	11,923.86	0.00	170,776.50
128	COMPENSATION FEE	100.00	0.00	0.00	100.00
129	ADVERTISEMENT COST	4,650.00	0.00	0.00	4,650.00
131	MEETING EXPENSES	21,821.04	0.00	0.00	21,821.04
132	FESTIVAL EXPENSES	41,690.57	0.00	0.00	41,690.57
133	INVESTIGATION COST	244,940.12	909.30	0.00	245,849.42
134	MISCELLANEOUS COST	33,032.98	1,205.00	0.00	34,237.98
	TOTAL (SITE EXPENSES)	12,644,592.90	301,915.24	18,111.45	12,928,396.69
	GRAND TOTAL	74,296,918.22	3,020,528.26	226,162.66	77,091,283.82

Construction Management Consultation

By KOJIMA CORPORATION

PROMOTION AND CONSTRUCTION STUDY OF INFRASTRUCTURE PROJECTS (MALAYSIA)

Term of Work	Nov2004 - Oct2006
Location	Pahang and Selangor in Malaysia

Pumping Station

Tunnel Inlet

Tunnel Outlet

CONSTRUCTION OF PLANNING FOR NEW FACTORY OR TOP THERMOS MFG.(M)SHD.BHD. (MALAYSIA)

Term of Work	Jul2005 - Sep2005
Client	TOP THERMOS MFG.(M)SDN.BHD.
Location	Kedah in Malaysia

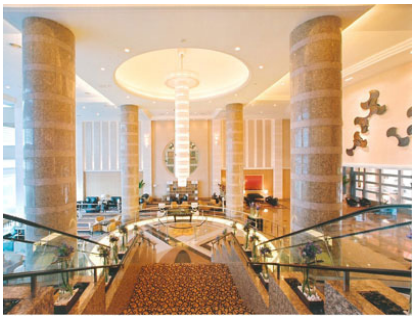
HAI VAN PASS TUNNEL CONSTRUCTION PROJECT (VIET NAM)

Term of Work	Jun2003 - Jun2003
Client	HAZAMA CORPORATION
Consultant Engineer	Nippon Koei Co.,Ltd
Location	HaiVan in Viet Nam

HILTON HOTEL PROJECT IN KL SENTRAL (MALAYSIA)

Rise 35 stories above the ground and 1 underground stories: 5 Star x 514 Rooms : Gross Floor 72,898m2

Term of Work	Mar2003 - May2005
Location	DAISHO ASIA DEVELOPMENT(M)SDN.BHD.
Location	Kuala Lumpur in Malaysia



Certificate of Gratitude

Presented to

Mr. Fujio Kojima
Managing Director

KOJIMA CORPORATION(463054-U)
No. 7, Jalan Inai, Off Jalan Imbi, 55100 Kuala Lumpur, Malaysia

The company extends its deepest appreciation and gratitude for the valuable efforts, expertise and experience demonstrated during your provision of services as the Contract Consultant for Contract Advisor all of which contributed significantly to the successful completion of our project, 35-storey
Hilton Kuala Lumpur Hotel,
opened on 22nd September, 2004 on part of Lot 16, Section 70 (sub lot 1), at Jalan Travers, Bandar Kuala Lumpur Wilayah Persekutuan, Malaysia.

22nd September, 2004

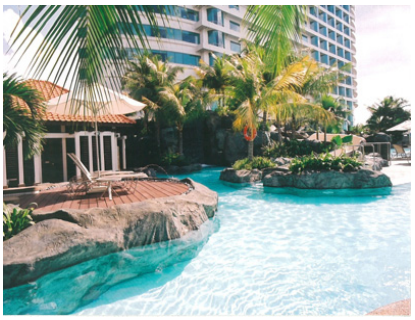
Owner of Hilton Kuala Lumpur Hotel
DAISHO ASIA DEVELOPMENT (M) SDN BHD

Katsumi Tada
Katsumi Tada
President

LE MERIDIEN HOTEL PROJECT IN KL SENTRAL (MALAYSIA)

Rise 35 stories above the ground and1 underground stories : 4 Star x 423 Rooms:Gross Floor 52,977m2

Term of Work	Mar2003 - May2005
Client	DAITO ASIA DEVELOPMENT(M)SDN.BHD.
Location	Kuala Lumpur in Malaysia



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Presented to

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No. 7, Jalan Inai, Off Jalan Imbi, 55100 Kuala Lumpur, Malaysia

The company extends its deepest appreciation and gratitude for the valuable efforts, expertise and experience demonstrated during your provision of services as the Contract Consultant for Contract Advisor, all of which contributed significantly to the successful completion of our project, 35-storey
Le Meridien Kuala Lumpur Hotel,
opened on 08th October, 2004 on part of Lot 16, Section 70 (sub lot 1), at Jalan Travers, Bandar Kuala Lumpur Wilayah Persekutuan, Malaysia.

08th October, 2004

Owner of Le Meridien Kuala Lumpur Hotel
DAITO ASIA DEVELOPMENT (M) SDN BHD

Hideki Asano
President

SEWERAGE TUNNEL PROJECT (SINGAPORE)

Term of Work	Aug2002 - Aug2002
Client	Groupage International Pte. Ltd.
Location	Singapore



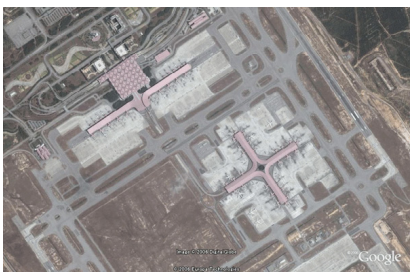
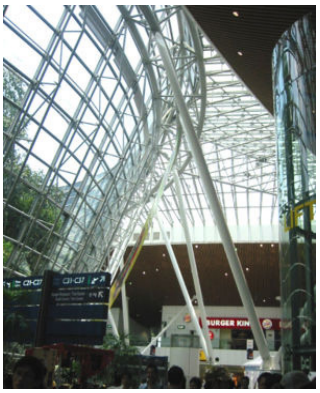
DEVELOPMENT PROMOTION OF RESORT CONDOMINIUM (MALAYSIA)

Term of Work	Jan2000 - Feb2001
Client	CAPITAL REALTY SDN.BHD.
Location	Langkawi in Malaysia



KLIA SATELLITE BUILDING (MALAYSIA)

Term of Work	Sep1998 - Dec2001
Client	HO HUP CONSTRUCTION COMPANY BERHAD
Location	Selangor in Malaysia

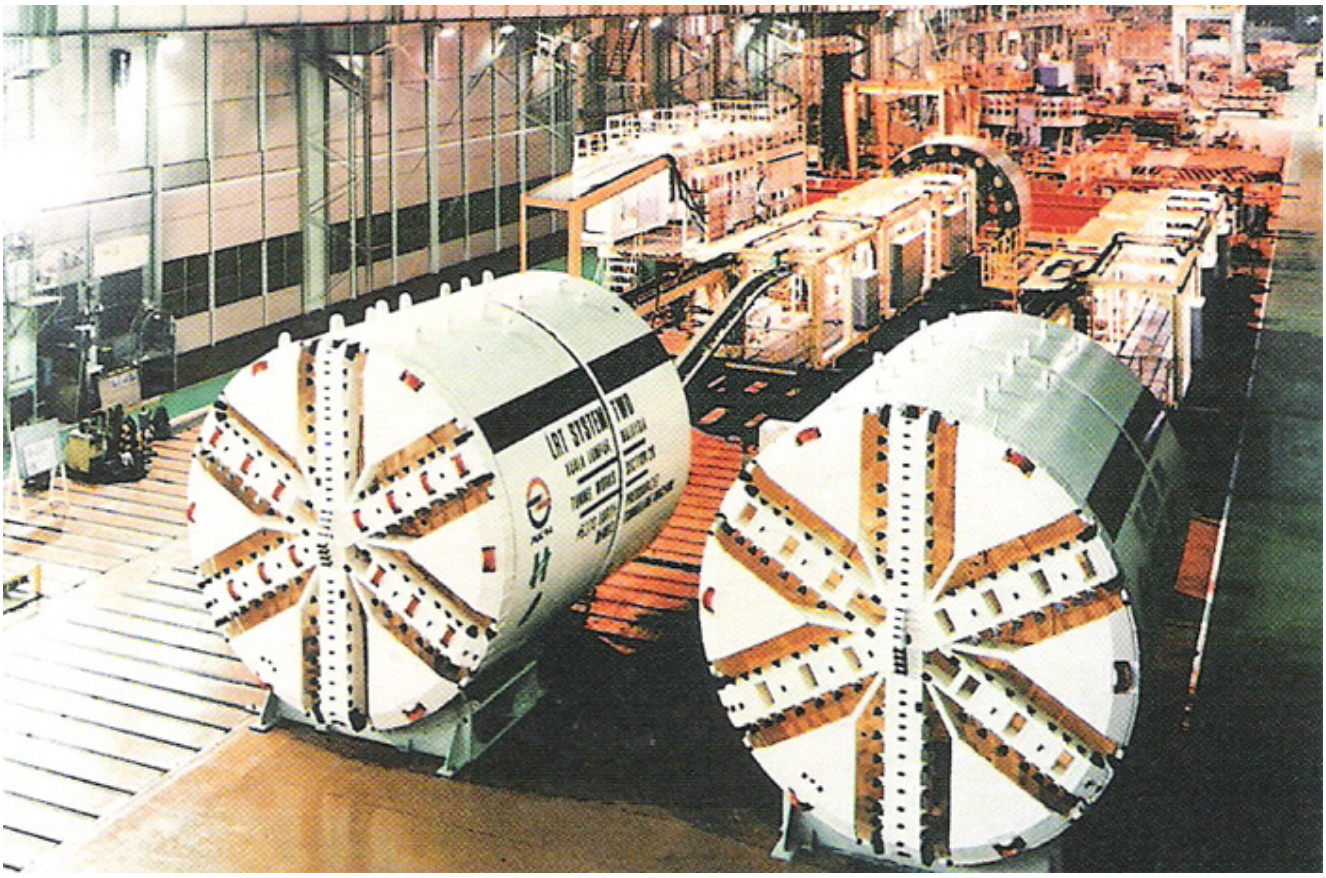




Construction Management and Construction Project

By Founder

LRT TUNNEL WORKS (MALAYSIA)

Purpose of Project	SUB WAY
Term of Work	Nov 1994 - Jun 1997
Client	Pengurusan LRT Sdn. Bhd. (PLRT)
Consultant Engineer	Halcrow
Contract Amount	RM 100million
Location	Kuala Lumpur in Malaysia



Shield Machine

KANOM THERMAL POWER PROJECT (THAILAND)

Purpose of Project	Thermal Electric Power Plant
Term of Work	1993 - 1995
Client	Thai Electricity Board
Consultant Engineer	Contractor's Full turn key Contract
Contract Amount	US$ 35million
Location	Surat Thani in Thailand

KLCC TOWER 1 PROJECT (MALAYSIA)

Purpose of Project	Office Building
Term of Work	Feb 1994 - Jun 1996 (29 Months)
Client	KLCC CITY CENTRE SDN. BHD.
Location	Jalan Pinang Kuala Lumpur Malaysia.
Construction Management	LEHRER McGOVERN (M) SDN. BHD.
Concept Design	Caeser Perry (USA)
Design Architect	KLCC Architect.
Design Consultant	Adamson Associate （USA）
Structural Design	SSauton Tomasec (USA) Ranhill (Malaysia)

KOTAPANJANG DAM PROJECT (INDONESIA-PEKANBARU)

Purpose of Project	Hydro Power Generation
Term of Work	October 1992 - December 1996
Design Output	380,000KW (114,000x 3Nos)
Client	P.L.N in Indonesia
Consultant Engineer	Tokyo Electric Power Services Co.,Ltd.(TEPSCO) (Japan)
Location	Pekanbaru in Indonesia

CEMENT PLANT PROJECT (NEPAL)

Purpose of Project	Cement Production Plant
Term of Work	1990 - 1993
Location	Udaipur in Nepal

AIRPORT DEVELOPMENT PROJECT (INDONESIA)

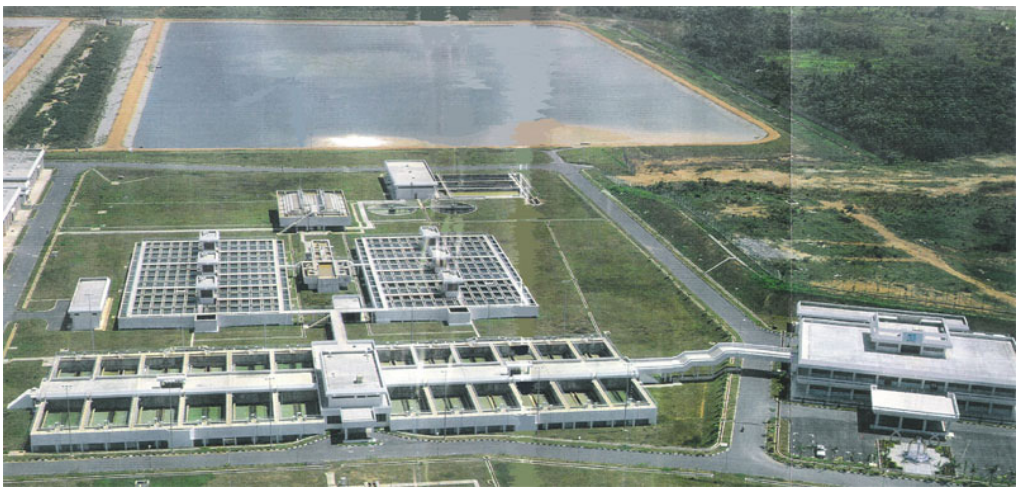
Purpose of Project	International Airport
Term of Work	1990 - 1994
Client	Government in Indonesia
Consultant Engineer	Japan Airport Consultants, Inc. (Japan)
Location	Balikpapan in Indonesia

BILI BILI ROCKFILL DAM PROJECT (INDONESIA)

Purpose of Project	Hydro Power Generation and Prevention of Disaster
Term of Work	1990 - 1997
Client	Government of Indonesia
Consulting Engineer	CTI Engineering CO.,LTD
Location	Sulawesi in Indonesia.

SELANGOR WATER SUPPLY PROJECT (MALAYSIA)

Purpose of Project	Water Supply Project to Kuala Lumpur and Selangor
Term of Work	1990 - 1993
Design Output	950 Mld (Million liter per day)
Client	Jabatan Bekalan Air Selangor
Consultant Engineer	SMHB Sdn. Bhd. (Malaysia)
Contract Amount	RM 830 Million
Location	Selangor and Kuala Lumpur in Malaysia.



DIVERSION TUNNEL PROJECT (SRI LANKA)

Purpose of Project	Water Diversion for Main Dam Construction
Term of Work	1stMar1987 - 30thApr1988 (14Months)
Client	CEB (Ceylon Electricity Board)
Consultant Engineer	Nippon Koei Co., Ltd. (Japan) Electrowatt Engineering Services Ltd. (Switz)
Design Engineer	Sir Alexander Gibbs and Partners (UK)
Contract Amount	2,200Milion yen
Location	Samanalawewa in Sri Lank.

TUNG WAT SING IRRIGATION PROJECT (THAILAND)

Purpose of Project	Canal irrigation: 73Km (42Km2)
Term of Work	Jan1985 - Oct1987
Client	Royal Irrigation Department Kingdom of Thailand.
Consultant	GIBB-TEAM-ELC in Association
Contract Amount	US$ 12million
Location	Uthani Thani in Thailand

LAPAZ MARCALA EXPRESS HIGHWAY PROJECT (HONDURAS)

Purpose of Project	Highway Road (L 68.2km x W 6.7m)
Term of Work	Aug1984 - Dec1987 (40Months)
Client	Government of Honduras
Consultant	Conskultores Asociados de Honduras
Contract Amount	4,025Milion yen
Location	Tegucigalpa in Republica de Honduras.

GARGAR ROCKFILL DAM PROJECT (ALGERIA)

Purpose of Project	Irrigation and Hydro Power Generation
Term of Work	Dec1983 - Aug1988 (56Months)
Client	Water Resource and Forest Department (ANB)
Concept Design	Atkins (UK)
Detail Design	Harza Engineering Company (USA)
Consultant Engineer	Coba (Portugal)
Contract Amount	14,600Milion yen
Location	Rurizan in Algeria.

SEWERAGE SHIELD TUNNEL PROJECT (SAUDI ARABIA)

Purpose of Project	Sewerage Tunnel
Term of Work	Jul1984 - Nov1987 (40Months)
Client	Government of Saudi Arabia
Contract Amount	6,065Milion yen
Location	Jiddah in Saudi Arabia

SEAWATER PIPELINE PROJECT (SAUDI ARABIA)

Purpose of Project	Cooldown for Power Station （FRP Pipe: 3.7mDia x 8,665m）
Term of Work	Feb1985 - Aug1987 (28Months)
Client	The Royal Commission for Juball and Yanbu KINGDOM of SAUDI ARABIA
Consultant	Saudi Arabia Parsons (SAPL)
Contract Amount	7,317Milion yen
Location	Yanbu in Saudi Arabia

KULE KAHNI HYDRO-ELECTRIC PROJECT (NEPAL)

Purpose of Project	Hydro Power Generation
Term of Work	Nov1983 - Oct1986 (35Months)
Total Length of Presser	8,500m (3mDia)
Client	Nepal Electricity Authority
Consultant Engineer	Nippon Koei Co.,Ltd (Japan)
Contract Amount	5,967Milion yen
Location	Kule Kahni in Nepal

MAHAWELI IRRIGATION PROJECT(SRI LANKA)

Purpose of Project	Canal irrigation (120km)
Term of Work	Jun1983 - Oct1988 (64month)
Client	Sri Lank Irrigation Department
Consultant Engineer	Nippon Koei Co.,Ltd.
Contract Amount	14,870million yen
Location	Mahaweli in Sri Lanka

KENERING DAM PROJECT (MALAYSIA)

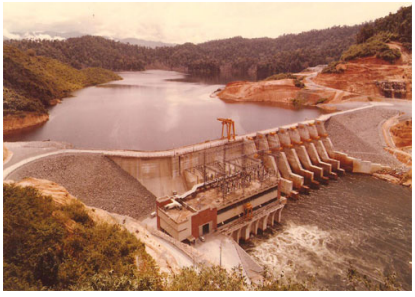
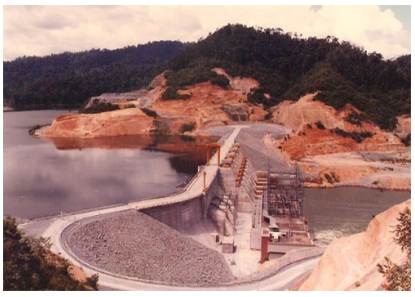
Purpose of Project	Hydro Power Generation
Term of Work	19July1980 - 1October1983 (39Months)
Design Output	120,000KW (40,000x3Nos)
Client	National Electricity Board of Malaysia (NEB)
Consultant Engineer	Shawinigan Engineering Company (Canada)
Contract Amount	RM 110 Million (11,362Milion yen)
Location	Perak, in Malaysia.





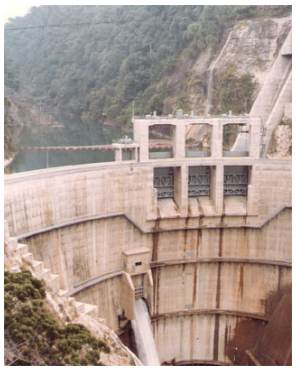





ASAHAN DAM PROJECT (INDONESIA)

Purpose of Project	Hydro Power Generation
Term of Work	March 1979 - December 1983
Design Output	317,000KW (79,200x 4Nos)
Client	P.T. Indonesia Asahan Aluminum Asahan Development Authority
Consultant Engineer	Nippon Koei Co., LTD (Japan)
Locationt	Sumatra in Indonesia



View From Up-Stream

View From Down-Stream
with TANGGA FALLS

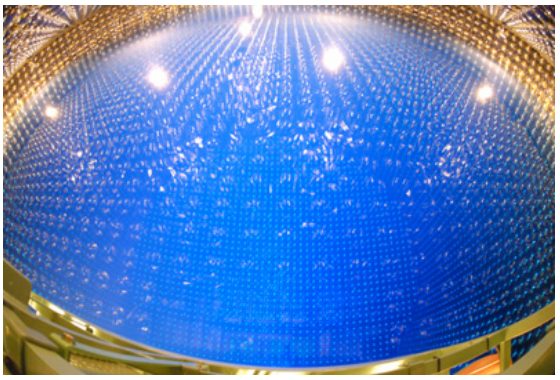
TEMENGOR DAM PROJECT (MALAYSIA)

Purpose of Project	Hydro Power Generation
Term of Work	Dec1973 - Sep1977 (46Months)
Design Output	380,000KW (95,000 x 4Nos)
Client	National Electricity Board of Malaysia (NEB)
Consultant Engineer	Shawinigan Engineering Co.,LTD (Canada)
Contract Amount	RM 160 Million (18,477Milion yen)
Location	Grik, Perak, in Malaysia.

KAMIOKA MINERAL ORE PROJECT (JAPAN)

Purpose of Project	Mineral Ore Investigation (Zinc, Lead, Silver, Sulfuric acid)
Term of Work	Mar 1970 - Aug 1975
Client	MITSUI MINING and SMELTING CO.,LTD
Contract Amount	1,500 Million yen
Location	Kamioka, Gifu Pref., in Japan.

The View of KAMIOKA town with mineral ore.



Excavated Tunnel is now used as NEUTRINO observatory

RIVER IMPROVENENT WORKS (JAPAN)

Purpose of Project	Improvement Works for River
Term of Work	May 1969 - Feb 1970
Client	River Department, Aichi Pref.
Contract Amount	194 Million yen
Location	Kurokawa, Kitashitara, Aichi Pref., in Japan.

MISAKUBO DAM PROJECT (JAPAN)

Purpose of Project	Hydro Power Generation
Term of Work	April 1967 - April 1969
Client	Electric Power Development Co.,Ltd.
Contract Amount	3,618 Million yen
Location	Misakubo, Iwata, Shizuoka Pref., in Japan.

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